

Investor Presentation

Premeasured I Prepackaged I Perfection

March 2022

Forward Looking Statements

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Real. Fresh. Deliciousness.

Barfresh is the leader in ready-to drink and ready-to-blend frozen beverages for high-volume operations.

It's no secret that people are more obsessed than ever with living a healthier lifestyle and feeding their bodies with fresh and simple foods. Barfresh founder, Riccardo Delle Coste recognized the growing "better for you" trend early in 2005 and developed a **proprietary, patented "whirl class" system** that made serving freshly blended frozen beverages **quick, easy and cost efficient.**

Our **Twist & Go, Single-Serve and Easy-Pour Bulk products** have transformed the blended beverage industry for smoothies, shakes and frappes made with fresh fruit and other natural ingredients.



The Company

• Headquarters: Los Angeles, CA

• NASDAQ: BRFH

Experienced Management Team

| Executive | Position | Yrs. | Select Prior Experience |
|----------------------|---|------|--|
| Riccardo Delle Coste | Founder & Chief Executive Officer | 23 | barfresh zoopňjuice |
| Lisa Roger | Chief Financial Officer | 27 | FreshRealm FOX FACTORY |
| Keith Kandt | Sr. Director of Marketing | 24 | Pinnacle Blue I TOMATOES |
| Craig Bennett | Director – Product Manufacturing & Development | 31 | KRAFT GENERAL FOODS FOODSERVICE Unilever |

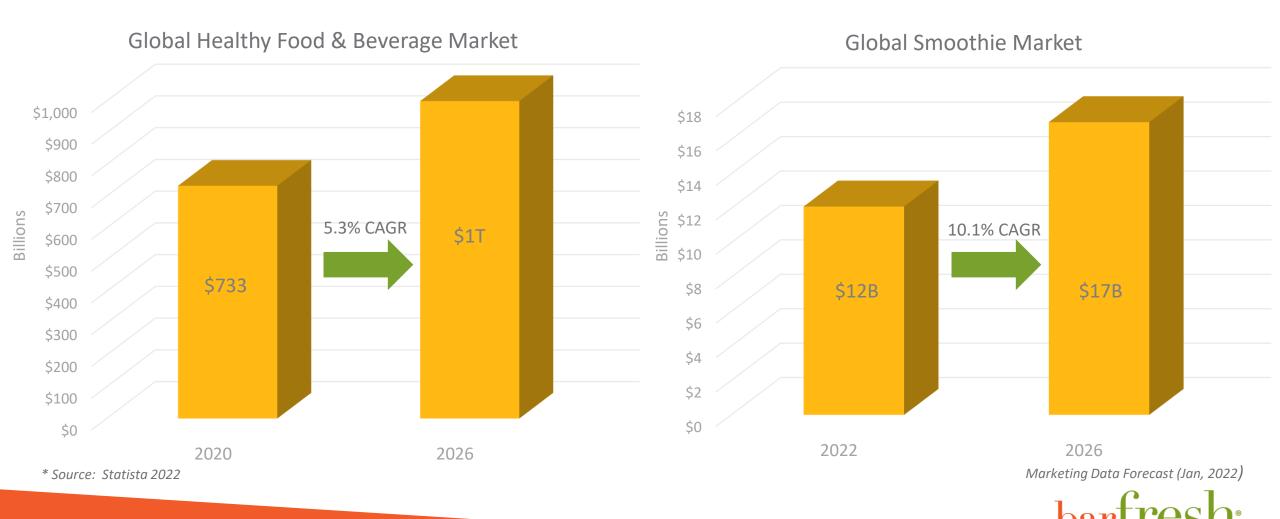


Total Addressable Market & Products



Market Opportunity

Smoothie market growing almost double rate of already strong healthy foods category!



The Products



Twist & Go



Single Serve



Easy Pour Bulk



Whirlz 100% Juice Concentrate



Barfresh's Bottled, Ready-to-Drink Solution for Schools



4 Ounces of Yogurt and ½ Cup of Fruit/Fruit Juice

No Preservatives

No Artificial Flavors or Colors

No Sugar Added

125 Calories

5 Grams of Protein

Compliant with USDA Reimbursable Meal Programs and Smart Snack compliant

Barfresh's Differentiated Single Serve Product & Process

Operational Simplicity

Perfect consistency

Makes a smoothie in

Only equipment needed:

approx. 1 minute

every time

Blender

- No waste, no spoilage
- Reduces labor
- No complicated installation
- Portion controlled

- No artificial colors or flavors
- Premium taste
- Clean labeling

- Real fruit
- Gluten free
- Kosher certified





Barfresh's "Easy Pour" Bulk Format Solution

Response to customers requiring rapid speed of service

The Barfresh Process

Barfresh Bulk Solution



1 gallon of concentrate













Flexible Solution Can Fit with Customer's Existing Equipment



Barfresh's 100% Juice Concentrates for Schools



4g of Protein and 220g of Potassium, including Vitamin D, Calcium, Iron & Vitamin C

No Preservatives

No Artificial Flavors or Colors

No Sugar Added

Non-GMO and Gluten Free

10 Exciting Flavors



Compliant with USDA Reimbursable Meal Programs and Smart Snack compliant

Barfresh's Diverse Sales Channels



Education



Recreation,
Amusement & Tourism



Military



Business & Industry



National Quick Service Restaurants ("QSRs")



Third Party Operators



Elementary and Secondary School Accounts

Massive market potential¹

School students in the United States

Twist & Go and WHIRLZ offerings
 dramatically increase growth
 opportunities and the Company
 entered the 2021-2022 school year in
 approximately double the number of
 locations the Company had served in
 the prior school year.

 Source: National Center for Education Statistics, Department of Education, Table 105.20



REAL FRUIT

No Preservatives

No Artificial Flavors or Colors

No Sugar Added

Non-GMO

Gluten-Free

Meets breakfast meal pattern regulations

- Is USDA Smart Snack Compliant
- Meets the "Buy American" requirement

Education - Opportunity

- Enormous amount of runway with Twist & Go
- Impact of COVID
 - Huge challenges finding cafeteria labor in schools.
 - Looking for more grab & go and prepacked meal kits that can be served in classrooms
- Emphasis of healthy options.....especially in underprivileged areas
 - Importance of breakfast in academic performance is frequently documented
 - Twist & Go is the first chance to try a smoothie for some kids
 - Continued bi-partisan political momentum for free meals in schools
 - TWIST & GO increases breakfast participation rate by 40%*
- Great feedback from parents, students and administrators alike
 - Twist & Go is a product that kids, parents, administrators and Nutritional Directors are excited about
 - All are thrilled to see the kids happy to eat a healthy product!



^{*} Bellingham, WA, Public Schools

What Our Education Customers Say......

Dear Mrs. Shore at the top of my performance.

Wednesday, January 12, I ought to and Go Strawberry and Smoothie." portion of energizing, nutritious, delicious to be included in the smoothies need school breakfast every single day. Thank

Excited to be launching Twist & Go! A big thank you to Excited to be launching the dieticians and students are sure to love!

Excited to be launching the dieticians and students are sure to love!

Excited to be launching the Barries and the launching the launching the launching the launching the launching twist & Go!

A big thank you to love!

The dieticians and students are sure to love!

Excited to be launching the launching twist & Go!

A big thank you to love! Stephanie, pasco County Schools I haven't heard from our high school yet. pineapple.....t we don't have to mix

pineapple....t we don't have to mix

pineapple.....t we don't have to mix rave reviews, sespecially the ourselves and tastes so delicious! I literally just had a call from our middle school and she reported Elaine, Pulaski County Schools that she sold 40% more breakfast today because of the smoothies!!! - Mataio, Bellingham, WA, Schools

The 4th grade, especially my entire class, would like to let you know we are in complete love with the smoothies and hope we

- Janie, Anne Arundel County Schools



U.S. Armed Forces Accounts











Military

- Received approval from the United States Defense Logistics Agency (DLA) to sell smoothie products into all branches of the U.S. Armed Forces
- Expanded military channel locations domestically and now pouring product internationally in South Korea

Completed stringent

12mos+

military approval process

Barfresh's Easy Pour Bulk Smoothies available to military food service programs supporting dining facilities

- Smoothies available 365 days a year / 3 meals per day to enlisted personnel as part of their meal service program
- Barfresh is pursuing Global Military bases, which support its 1.3 million active troops
- Were recently awarded a five-year contract to supply the AAFES School Meal Program!
 - To service 76 Army & Air Force school installations



High Profile Restaurants, Colleges and Recreational Sites Are Also Targets For Our Ready-to-Blend Products























Strong Distribution Relationships in Place

















Scalable Manufacturing Capabilities & Relationships

Flexible Operating Model Provides Opportunity to Scale Quickly

Utilize multiple contract manufacturers that provide Barfresh efficient national coverage:

 Allows maximum flexibility to manage volume fluctuations and start up requirements Barfresh-owned packaging equipment positioned on manufacturing line to work seamlessly with contract manufacturer's equipment and infrastructure

Procurement-related synergies



Supply Chain In Place To Meet Increased Demand

Alignment with multiple forward warehousing partners enhances Barfresh's ability to service customers across North America

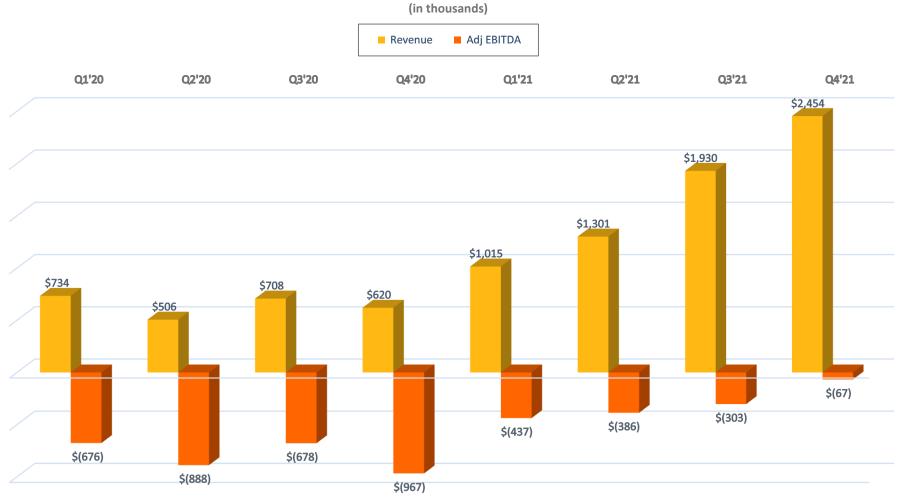
- Inventory strategically located at forward warehouses
- System facilitates quicker order fulfillment, and enables customers to order less than full pallet orders on a weekly basis to directly address specific customer requirements
- Ability to achieve full truckload rates to forward warehouses as our business gains scale





Financials

Barfresh Financial Results





Financials

Barfresh Financial Results





Key Takeaways

- Achieved record revenue in Q4 and full year in 2021. Approaching breakeven expect to be profitable!
- A clean balance sheet, no debt, a strong cash position
- All products served in the school channel are compliant with USDA reimbursable meal programs
- Well positioned to increase our penetration in the education channel- currently minimal. A huge opportunity remains in front of us!
- An on trend product portfolio

