

## **Investor Presentation**

Premeasured I Prepackaged I Perfection

October 2018

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#### **AGENDA**

- I. Introduction
- II. Industry
- III. Sales and Distribution Strategy
- IV. Sales Channels
- V. Operations Overview
- VI. Unibel Strategic Relationship
- VII. Key Takeaways



## INTRODUCTION



## 2nd Quarter 2018 Results and Expected Back Half of 2018 Revenue Ramp

- Second quarter revenue increased 73% to \$1.1 million Gross margins improved to 52.2% Expanding Military channel to 45 locations during third and fourth quarters from current 6 locations School channel expanding to over 300 locations when 2018/2019 school year begins All 1,000 new National foodservice locations expected to be fully engaged in launch by end of year
  - Third quarter-to-date (August 15th) revenue has exceeded \$1 Million

## Barfresh Product Portfolio



low fat vanilla bean ice cream, milk

sweet, juicy mango, sorbet, all natural

apple juice



sweet mango & tangy pineapple, sorbet; all natural pear juice

#### WHIRL · CLASS

Our smoothies are made with real fruit and contain no artificial flavors or colors. Our shakes & frappes are made from premium ingredients. All of our flavors are gluten free, kosher certified and soul-stiringly delicious.



because...



berry sorbet, strawberry puree, blueberriés, pineapple crush, and pear, raspberry, blueberry iuice

espresso coffee, caramel, low fat chocolate, ice cream, milk

espresso coffee, low fat chocolate ice cream, milk



sweet strawberries & ripe bananas, low fat frozen yogurt, all natural pear juice



## Barfresh's Differentiated Single Serve Product & Process

#### **Operational Simplicity**

- Makes a smoothie in approx. 1 minute

every time

Perfect consistency

Only equipment needed: Blender

- No waste, no spoilage
- Reduces labor
- No complicated installation
- Portion controlled

- Ingredients
- No artificial colors or flavors •
- Premium taste
- Clean labeling

- Real fruit
- Gluten free
- Kosher certified





## Barfresh's Single Serve Solution

#### The Barfresh Process

#### From Frozen Pack



Tear open frozen pack and pour ingredients into blender bowl



11 oz. single serve pack



Add 5 oz. of water to blender bowl









Whirl Class 16 oz. blended beverage

#### No Freezer on the line? No problem.



Thaw frozen pack of ingredients in refrigerator. Once thawed, tear and pour liquid ingredients into blender bowl (use within 3 days of thawing)



11 oz. single serve pack



Add ¾ cup of ice (6.5 oz. weighted) to blender bowl











Whirl Class 16 oz. blended beverage



## Barfresh's Single Serve Solution

#### Channels



National Quick Service Restaurants ("QSRs")



**Business & Industry** 



## Barfresh's "Easy Pour" Bulk Format Solution

#### Response to customers requiring rapid speed of service

#### The Barfresh Process

#### BarFresh Bulk Solution













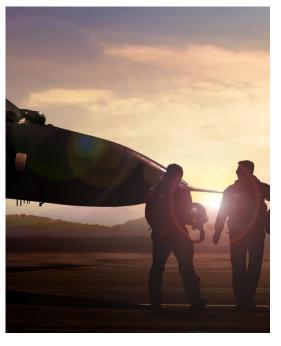
Flexible Solution Can Fit with Customer's Existing Equipment



## Barfresh's "Easy Pour" Bulk Format Solution

#### Channels









Education

Military

Recreation, Amusement & Tourism

High-Volume QSRs



#### Barfresh at a Glance



International patents granted



Seven flavors available as part of standard line



New "Easy Pour" bulk format



Custom flavor development capabilities



Proprietary portion controlled frozen beverage offering



Unibel strategic investment & global partnership (2)



Exclusive partnership (3)



Exclusive sales partnership for North America (1)

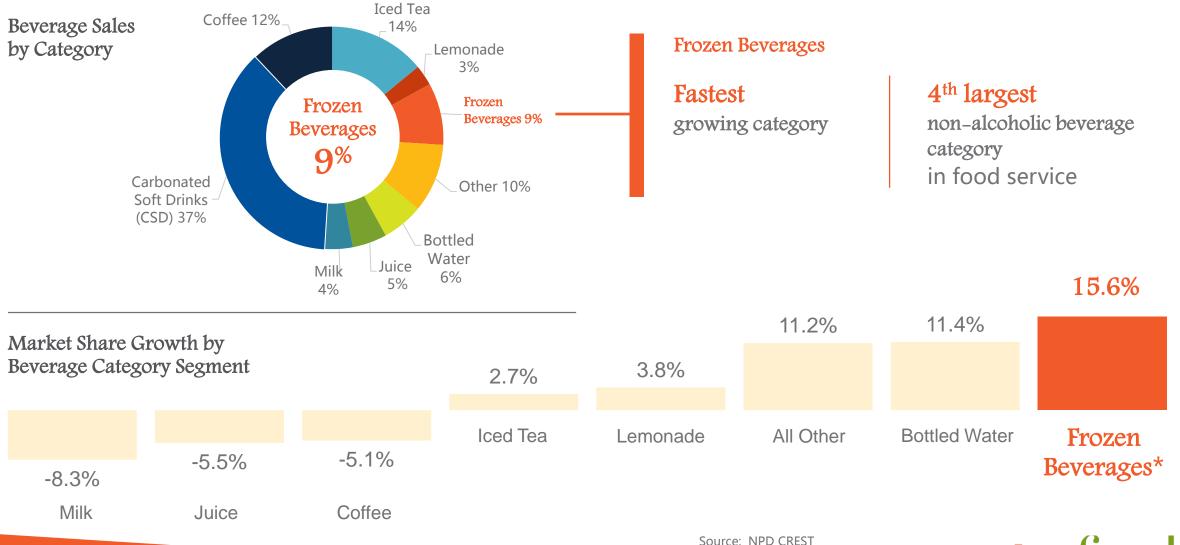
- (1) Exclusive sales agreement with PepsiCo North America Beverages signed on 10/26/15.
- (2) Unibel strategic investment executed on 11/23/16.
- (3) Sysco exclusive distribution contract renewed and extended for additional two years on 10/2/17.



## II. INDUSTRY OVERVIEW

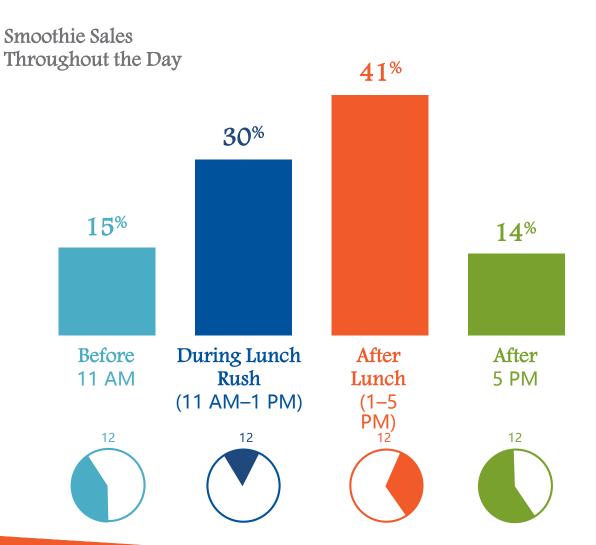


## Frozen Beverages: Fastest Growing Beverage Category



barfresh

## Smoothies are an All Day Opportunity





# III. SALES AND DISTRIBUTION STRATEGY



### Sales Process Summary

#### Barfresh

- Product development
- Training
- Strategic partnership with Sysco and PepsiCo
- Leverage exclusive broker network

## Barfresh Internal Sales Team Focused on Large Accounts

- Restaurants
- Education
- Military
- Healthcare

- Travel and Leisure
- Business and Industry





- Facilitate new business
- Warehouse and deliver product
- Provide frozen supply chain to end customers

#### **PEPSICO**

- Drive distribution with enormous customer base
- Manage and maintain customer relationships
- Provide marketing, PR & trade support
- Full integration into PepsiCo system



### **Exclusive Distribution Partnership**



- Exclusive multi-year partnership with the world's largest food & beverage distributor Renewed & extended for two years in October '17
- Full product distribution in all 72 Sysco operating companies across the United States
- Recent expansion to major Canadian hub in Toronto in May '17
- Barfresh selected to its internal "Cutting Edge Solutions" marketing initiative for the second straight year in February '17
- Barfresh awarded Sysco's "Emerging Supplier of the Year Award"



### **Exclusive Distribution Partnership**



- Distribution partnership with the largest food industry redistributor in North America signed September 2018
- Full product distribution in **Dot Food's approximate 4,500 locations** representing multiple channels including food service, retail and convenience
- Dot Foods has been leading the way in food industry redistribution for more than 55 years with eleven distribution centers strategically located across the county, serving all 50 states and over 35 countries
- Dot Foods distributes 127,000 products from more than 930 food industry manufacturers to distributors both regionally and internationally
- Provides greater access to new "Chain" customers that have a large number of stores that are geographically diverse
- Enables Barfresh to reduce shipping costs



### **Exclusive Sales Partnership**



- Exclusive multi-year sales partnership with PepsiCo signed October 2015
- PepsiCo's 1000+ Foodservice sales team trained and actively selling Barfresh product
- In process and access to PepsiCo's national, local, regional and new business customers in all lines of business (healthcare, travel and leisure, college and universities and restaurants)
- Currently in varied stages of product development and testing with several national customers
- Engaged with several of the major global on-site foodservice operators, opening a significant incremental sales channel



## IV. SALES CHANNELS



#### National Account Sales Overview

National Account Rollout Process



Currently in various stages of product development and testing with several National Accounts



### **Abundant National Account Opportunities**

#### 1st National Account Customer Rollout

- Major milestone April 2018 rollout with a National Customer
- Adding Barfresh's Dairy and non-Dairy Smoothie options to menus in over 1,000 locations
- Further location expansion expected throughout 2019
- Customer is one of the largest in the foodservice industry

#### Robust QSR Pipeline

- Progression with major national account prospects continues
- Expects to move other national account tests to signed agreements/rollouts



## Innovation For Elementary and Secondary Schools

Massive market potential<sup>1</sup>

School students in the United States

14K \_\_\_\_\_ 98K+ schools

Current contract with

**Over 300** 

school serving locations as of September 2018

Acceleration expected for new school year 2018

(1) Source: National Center for Education Statistics, Department of Education, Table 105.20



No Preservatives

No Artificial Flavors or Colors

No Sugar Added

Non-GMO

Gluten-Free

Meets breakfast meal pattern regulations

- Provides ½ to 1 cup of real fruit in every serving
- Is USDA Smart Snack Compliant
- Meets the "Buy American" requirement

## Approval for All Branches of U.S. Armed Forces











#### Military

- 11 bases activated (as of August 2018) 45 bases with signed contracts and rolling out in Fall 2018
- Received approval from the United States Defense Logistics Agency (DLA) to sell smoothie products into all branches of the U.S. Armed Forces

Completed stringent

12mos+
military approval
process

Barfresh's Easy Pour Bulk Smoothies will be available to military food service programs supporting dining facilities

- Smoothies will be available 365 days a year / 3 meals per day to enlisted personnel as part of their meal service program
- Barfresh is pursuing Global Military bases, which support its 1.3 million active troops



## V. OPERATIONS



## Scalable Manufacturing Capabilities & Relationships

Flexible Operating Model Provides Opportunity to Scale Quickly

Utilize two contract manufacturers that provide Barfresh efficient national coverage.

- Salt Lake City, Utah & Searcy, Arkansas
- Allows maximum flexibility to manage volume fluctuations and start up requirements

Barfresh-owned packaging equipment positioned on manufacturing line to work seamlessly with contract manufacturer's equipment and infrastructure

- Ability to ramp up to additional 100 million units of annual capacity
- CapEx for Barfresh equipment is ~\$1 million per 20 million units (annually)

Procurement-related synergies

Long-term targeted gross margins in excess of 50%



## Supply Chain In Place To Meet Increased Demand

Alignment with multiple forward warehousing partners enhances Barfresh's ability to service customers across North America

- Inventory strategically located at forward warehouses in Chicago (IL), Raynham (MA), Jacksonville (FL), San Leandro (CA), and Arkansas
- System facilitates quicker order fulfillment, and enables customers to order less than full pallet orders on a weekly basis to directly address specific customer requirements
- Ability to achieve full truckload rates to forward warehouses as our business gains scale
- Extended distribution into Eastern Canada in May '17





## Vi. UNIBEL



### Strategic Investor & Global Partner

#### Strategy:

Leverage Bel's 150 years of industrial expertise, innovative capabilities, world-class marketing and branding prowess to accelerate Barfresh's growth in new and existing markets and product channels



Parent company of Fromageries Bel known as Bel Group

Headquartered in Paris, France

World leader in branded cheese (Laughing Cow, Mini-Babybell, Boursin); products sold in 130+ countries

#### Global operations

33	30	4	~12K	
countries	production	continents	employees	

November 2016 \$10M strategic equity investment by Unibel February 2018

Lead investor in a \$4.1 convertible financing

#### Isabelle Ortiz-Cochet

Chief Investment Officer for Unibel, joined Barfresh's Board of Directors, bringing the number of total directors to 7, 4 of whom are independent



## Vii. KEY TAKEAWAYS



## **Experienced Management Team**

Executive	Position	Yrs.	Select Prior Experience
Riccardo Delle Coste	Founder & Chief Executive Officer	15	barfresh zoopřijuice
Joseph Tesoriero	Chief Financial Officer	30	Global Crossing Ltd.
Joseph Cugine	President	30	PEPSICO Yum! Pag
Tim Trant	Chief Customer Officer	25	PEPSICO pepsiamericas
Craig Bennett	Director – Product Manufacturing & Development	30	KRAFT CENERAL FOODS FOODSERVICE Unilever

Brings significant operational experience and the drive and passion to grow Barfresh to its full potential



### Sound Capital Structure Positioned for Growth

#### Growth Capital in Place & Aligned with Strategic Investor

Balance Sheet at 6/30/18

Cash

\$900K

Raised an additional \$550K from the exercise of warrants after Quarter End

Inventory

\$1.4M

Positioning to meet demand from new accounts

Debt

\$2.2M

Financing in place

Entered into an agreement in February 2018 for \$4.2M of available capital via convertible note (10% coupon) for growth capital available upon achieving two milestones:

**\$2.5M** of principal was funded in March 2018 upon reaching a national sales agreement into 1,000 locations

Remaining 40% (\$1.7M) of principal available upon reaching an additional national sales agreement for 2,500 locations. The Company expects to meet this milestone during the balance of 2018.

## Positioned for Strong Revenue Growth

#### 3Q18 significant revenue acceleration expected

Recently signed 1st National Account

1,000

Locations began rollout in 2018 Expect additional locations throughout 2018 Over 300 School serving locations (as of September 2018)

Expect significant growth in additional locations in connection with new school year (Fall 2018)

Approval to sell smoothies into U.S. Armed Forces starting 2Q18

Expanding to 45 bases

With many more expected to be announced Fall 2018

Achieving gross margins over 50% expected in 2018



## Key Takeaways

- Proprietary frozen beverage product that's on-trend & solves traditional food-service issues. waste, labor, consistency
- Scalable infrastructure in place to generate margin expansion as sales accelerate
- Sales channel and distribution include Exclusive Sysco, PepsiCo, Dot Foods and Gold Star contracts and leading 3rd party foodservice relationships
- Recently expanded into very large new sales channels with Education and Military contracts
- Began shipping to 1,000 new National foodservice locations in 2018
- Growth capital in place
- Experienced and invested management team. industry veterans and high insider ownership (~59%)

## Snapshot of Barfresh Food Group

Company Summary	
Stock Symbol (OTCQB)	BRFH
Stock Price <sup>1</sup>	\$0.55
52-Week Range	\$0.35 to \$0.73
Shares Outstanding <sup>2</sup>	118.8 million
Market Capitalization	\$65 million
3-mth Average Daily Volume	72,000
Year founded	2012
Headquarters	Beverly Hills, California

