

#### WHIRL • CLASS

BLENDED DRINKS

April, 2018

PREMEASURED PREPACKAGED PERFECTION

#### **Forward Looking Statements**



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## Agenda



- I. Introduction
- II. Industry
- III. Sales and Distribution Strategy
- IV. Sales Channels
- V. Operations Overview
- VI. Unibel Strategic Relationship
- VII. Key Takeaways

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### **Barfresh's Differentiated Product & Process**



#### **Operational Simplicity**

- Perfect consistency every time
- Inventory Control
- Makes a smoothie in **15 seconds**
- Only equipment needed: Blender
- No waste, no spoilage
- Reduces labor
- No complicated installation
- Portion controlled

#### Ingredients

- No artificial colors or flavors
- Premium taste
- Clean labeling
- Real fruit
- Gluten free
- Kosher certified

## THE bar fresh process:



#### **Barfresh Product Portfolio**

#### vanilla shake

low fat vanilla bean ice cream, milk

mango burst smoothie

sweet, juicy mango, sorbet,

all natural

apple juice



#### caribbean smoothie

Sweet mango & tangy pineapple, sorbet; all natural pear juice

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because...

Our smoothies are made with real fruit and contain no artificial flavors or colors. Our shakes & frappes are made from premium ingredients. All of our flavors are gluten free, kosher certified and soul-stiringly delicious.

mocha frappe

espresso coffee, low fat chocolate ice cream, milk





triple berry smoothie

Berry sorbet, strawberry puree, blueberries, pineapple crush, and pear, raspberry, blueberry juice



#### caramel macchiato frappe

espresso coffee, caramel, low fat chocolate, ice cream, milk

#### strawberry banana smoothie

sweet strawberries & ripe bananas, low fat frozen yogurt, all natural pear juice



# THE barfresh process:

concentrate



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### **Barfresh Innovates New "Easy Pour" Bulk Format Solution for High-traffic Venues**



#### Response to customers requiring rapid customer turnover

BUNN





TAYLOR



- 3 flavors: Strawberry Banana, Mango Pineapple, Caramel Macchiato ۲
- Frozen concentrate: Mix one gallon of concentrate with one gallon of water
- Makes 18 servings (16 oz. each) per jug



(1) Barfresh now has patents granted in a total of sixteen countries, including the United States, which was granted during August of 2016.

- (2) Exclusive sales agreement with PepsiCo North America Beverages signed on 10/26/15.
- (3) Unibel strategic investment executed on 11/23/16.
- (4) Sysco exclusive distribution contract renewed and extended for additional two years on 10/2/17

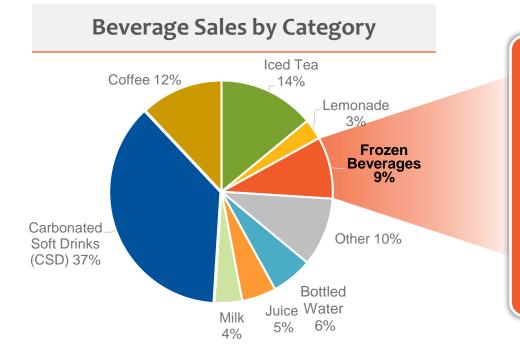
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#### Frozen Beverages: Fastest Growing Beverage Category

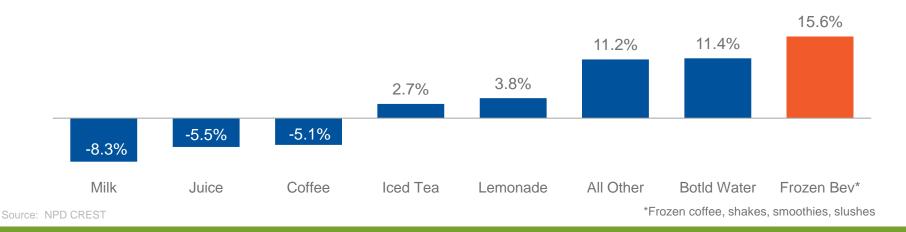




Frozen Beverages have been the fastest growing category

Frozen Beverages represent the 4th largest non-alcoholic beverage category in food service

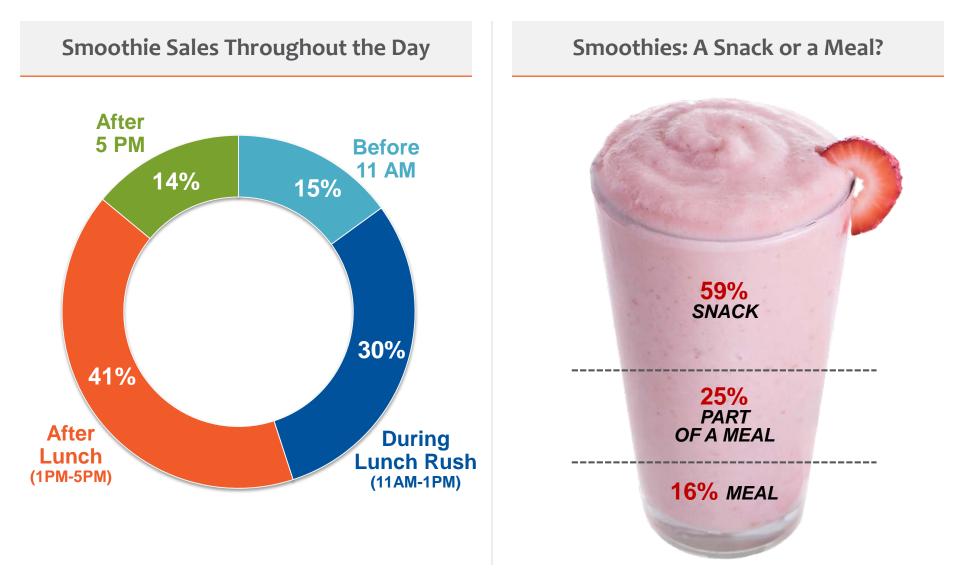
#### Market Share Growth by Beverage Category Segment



### **Smoothies are an All Day Opportunity**

#### **Grow Sales in Non-traditional Dayparts**





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# **III. SALES AND DISTRIBUTION STRATEGY**

#### **Sales Process Summary**



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- Product development
- Training
- Strategic partnership with Sysco and PepsiCo
- Leverage exclusive broker network

Internal Sales Team Focused on Large Accounts

- Restaurants
- Healthcare
- Travel and Leisure
- Business and Industry
- K-12, College and University

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Good things S/SCO

#### & other distributors

- Facilitate new business
- Warehouse and deliver product
- Provide frozen supply chain to end customers



- Drive distribution with enormous customer base
- Manage and maintain customer relationships
- Provide marketing, PR & trade support
- Full integration into PepsiCo system

#### **Exclusive Distribution Partnership**



Good things come from

- Exclusive multi-year partnership with the world's largest food & beverage distributor Renewed & Extended for two years in October '17
- Full product distribution in all 72 Sysco operating companies across the United States
- Recent expansion to major Canadian hub in Toronto in May '17
- Barfresh selected to its internal "Cutting Edge Solutions" marketing initiative for the second straight year in February '17
- Barfresh awarded Sysco's "Emerging Supplier of the Year Award"
- Leveraging a Sysco exclusive broker network to drive sales of "up and down the street" business

#### **Exclusive Sales Partnership**





- Exclusive multi-year sales partnership with PepsiCo signed October 2015
- PepsiCo's 1000+ Foodservice sales team trained and actively selling Barfresh product
- In process and access to PepsiCo's national, local, regional and new business customers in all lines of business (healthcare, travel and leisure, college and universities and restaurants)
- Currently in varied stages of product development and testing with several national customers
- Engaged with several of the major global on-site foodservice operators, opening a significant incremental sales channel

### Sales Force Productivity Enhancement





- Restructured in-house sales force in 2017 to enhance productivity, drive greater scale, and reduce fixed overhead
- Providing support to and extension of sales force by enlisting multiple independent brokers across the country and in Canada
- Allows internal Barfresh sales force to focus on larger Regional and National accounts
- Actions reduced in-house fixed costs generating an annual net P&L cash benefit of approximately \$2 to \$2.5 Million

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### **Engagement with Major Third Party Foodservice Operators Expands Potential Customer Base**



- Operators control tens of thousands of client foodservice venues
- Enabled as a result of Barfresh securing national distribution footprint
- Meets operators' needs: speed of service, consistency
- Barfresh products aligned with better-for-you trends in managed foodservice

#### National Rollout of over 1,000 Foodservice Locations



### **FoodService Dining**

- National Customer is Adding Barfresh's Dairy and non-Dairy Smoothie Options to Menus in over 1,000 Locations
- Further Location Expansion Expected Throughout 2018
- This Customer is One of the Largest in the Food Service Industry
- Major Milestone for Barfresh and Expected to Move other National Account Tests to Signed Agreements
- Barfresh's Established Platform in Place to Satisfy Customers of this Size:
  - Salesforce and Brokerage network,
  - Contract Manufacturing Partners,
  - Logistics and Distribution Network,
  - Available Inventory to Start Shipping Immediately.

### **Innovation For Elementary and Secondary Schools**



#### Schools: K-12

- Developed new product to fulfill USDA requirements for its national school meal programs
- Contains ½ cup real fruit, 4 oz. yogurt in every 8 oz. serving, no added sugar, no artificial ingredients or preservatives, meets all restricted calorie requirements, among other criteria
- Allows schools to receive federal reimbursement for needs-based students
- Massive market potential:
  - ~55 million elementary & secondary school students in the United States<sup>1</sup>
  - 14,000 districts representing 98,000+ schools
- BRFH Program currently has contracts with over 100 as of April 2018 school serving locations in 5 states + Canada

(1) Source: National Center for Education Statistics, Department of Education, Table 105.20

## **Approval for All Branches of U.S. Armed Forces**





- 6 Bases Activated April 2018 and Initial Shipments to be Reflected in Second Quarter 2018 Results
- Received approval from the United States Defense Logistics Agency (DLA) to sell Smoothie Products into all Branches of the U.S. Armed Forces
- Completed Stringent 12+ Month Military Approval Process
- The Easy Pour bulk Smoothies will be available to Military Food Service Programs supporting dining facilities
- Smoothies will be available 365 Days a Year/ 3 Meals Per Day at NO cost to Military Personnel
- Barfresh is Pursuing all 940 U.S. Military Branches, which serve 1.3 million active troops.

### Leveraging Relationships to Drive Sales & Brand Visibility with High Traffic Customers



#### Statue of Liberty/Ellis Island (New York City, NY)





#### Pepsi Center (Denver, CO)



Aquarium of the Pacific (Long Beach, CA)



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## Manufacturing Capabilities / Relationships



- Working exclusively with contract manufacturers
- Model allows maximum flexibility to manage volume fluctuations and start up requirements
- Barfresh-owned packaging equipment positioned on manufacturing line to work seamlessly with contract manufacturer's equipment and infrastructure
- CapEx for Barfresh equipment is ~\$1 million per 20 million units (annually)

## Manufacturing Capabilities / Relationships

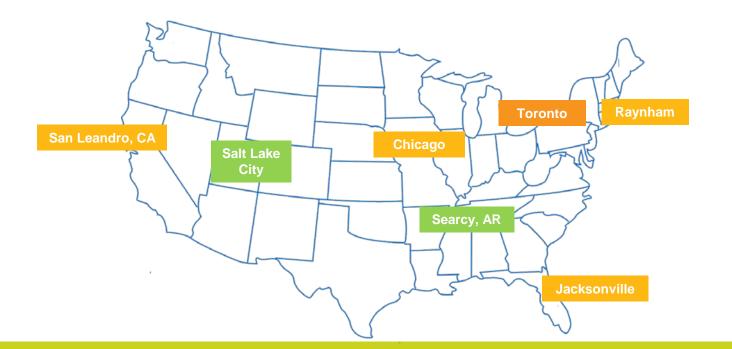


- Currently working with two contractors:
  - SALT LAKE CITY, UTAH
  - SEARCY, ARKANSAS
- Ability to ramp up to additional 100 million units of annual capacity
- Dual locations provide efficiency of national supply chain
- Significant opportunity to realize cost savings as we gain scale

## Supply Chain In Place To Meet Increased Demand



- Working with multiple forward warehousing partners to enhance ability to service all customers in North America
  - Inventory strategically located forward warehouses in Chicago (IL), Raynham (MA), Jacksonville (FL), San Leandro (CA), and Arkansas
  - System facilitates quicker order fulfillment, and enables customers to order less than full pallet orders on a weekly basis to directly address specific customer requirements
  - Ability to achieve full truckload rates to forward warehouses as our business gains scale
  - Extended distribution into Eastern Canada in May '17



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### **Strategic Investor & Global Partner**





- November 2016: \$10M strategic equity investment by Unibel, parent company of Fromageries Bel, known as Bel Group
  - Headquartered in Paris, France
  - World leader in branded cheese (Laughing Cow, Mini-Babybell, Boursin); products sold in 130+ countries
  - Global operations in 33 countries, 30 production sites on 4 continents and nearly 12,000 employees
- February 2018: Lead investor in a \$4.1 convertible financing
- <u>Strategy</u>: Leverage Bel's 150 years of industrial expertise, innovative capabilities, world-class marketing and branding prowess to accelerate Barfresh's growth in new and existing markets and product channels
- Isabelle Ortiz-Cochet, Chief Investment Officer for Unibel, joined Barfresh's Board of Directors, bringing the number of total directors to 7, 4 of whom are independent

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## Positioned for Strong Revenue Growth



- First Quarter, 2018 Revenue Expected to be over \$700,000 (more than double Last year)
- 1,000 National Foodservice Locations Begin Second Quarter, 2018
  - Expect Additional Locations Throughout 2018
- Over 100 School Contracts Signed entering 2018
  - Expect Additional Locations Throughout 2018
- Approval to Sell Smoothies into U.S. Armed Forces Starting Second Quarter, 2018
  - 6 Initial Bases with Many More Expected to be Announced in 2018
- Normalized Gross Margins of 50% Expected in 2018

### **Experienced Management Team**



Executive	Position	Yrs.	Select Prior Experience
Riccardo Delle Coste	Founder & Chief Executive Officer	15	barfresh zoopřijuice
Joseph Tesoriero	Chief Financial Officer	30	<b>Diffe</b> Global Crossing Ltd.
Joseph Cugine	President	30	PEPSICO PEG
Craig Bennett	Director – Product Manufacturing & Development	30	Wartielda KRAFT CENERAL FOODS FOODSERVICE Unilever
Tim Trant	Chief Customer Officer	25	

The Barfresh team brings significant operational experience to the table, along with the drive and passion to grow Barfresh to its full potential

Sound Capital Structure Positioned for Growth



Growth Capital Strategic Investor

- Cash on Balance Sheet at 12/31/17: \$1.3M & no Debt
- Ended 2017 with \$1.4M of Inventory for Planned Rollout of new National Account
- February 2018: \$4.1M convertible note (10% coupon) for growth capital available upon achieving two milestones:
  - 1) \$2.5M of principal released March 2018 upon reaching a national sales agreement into 1,000 locations
  - 2) 40% of principal available upon reaching a national sales agreement into an additional 2,500 locations

#### **Key Takeaways**







Company Summary			
Stock Symbol (OTCQB)	BRFH		
Stock Price	\$0.70		
52-Week Range	\$0.35 to \$0.82		
Shares Outstanding*	117.7 million		
Market Capitalization	\$85 million		
3-mth Average Daily Volume	111,500		
Year founded	2012		
Headquarters	Beverly Hills, California		

\*As of 12/31/17



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